

**JEWISH COMMUNITY CENTER
OF GREATER ROCHESTER, INC.**

FINANCIAL STATEMENTS

JUNE 30, 2014

INDEPENDENT AUDITORS' REPORT

Jewish Community Center
of Greater Rochester, Inc.
Rochester, New York

We have audited the accompanying financial statements of the Jewish Community Center of Greater Rochester, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2014, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Jewish Community Center of Greater Rochester, Inc. as of June 30, 2014, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited Jewish Community Center of Greater Rochester, Inc.'s June 30, 2013 financial statements, and our report dated December 12, 2013, expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2013, is consistent, in all material respects, with the audited financial statements from which it has been derived.

EFP Rotenberg, LLP

EFP Rotenberg, LLP
Rochester, New York
December 17, 2014

**JEWISH COMMUNITY CENTER
OF GREATER ROCHESTER, INC.
Statements of Financial Position
June 30, 2014 and 2013**

	<u>2014</u>	<u>2013</u>
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 246,089	\$ 30,262
Unconditional promises to give	824,359	499,509
Accounts receivable, net of allowance for doubtful accounts of \$11,664 and \$19,728, respectively	120,735	95,447
Other current assets	848,856	868,017
Total current assets	<u>2,040,039</u>	<u>1,493,235</u>
Other Assets		
Long-term unconditional promises to give, net of allowance for doubtful promises to give of \$70,000 and \$35,000, respectively	3,709,225	229,227
Long-term investments	9,563,583	8,761,291
Property and equipment - net	10,960,641	11,320,558
Total other assets	<u>24,233,449</u>	<u>20,311,076</u>
Total Assets	<u>\$ 26,273,488</u>	<u>\$ 21,804,311</u>
LIABILITIES AND NET ASSETS		
Current Liabilities		
Debt - current portion	\$ 76,129	\$ 76,129
Accounts payable	1,560	52,230
Accrued payroll, taxes, and withholdings	440,721	360,894
Deferred revenues	2,383,433	2,353,676
Other current liabilities	65,736	60,322
Total current liabilities	<u>2,967,579</u>	<u>2,903,251</u>
Long-Term Liabilities		
Debt - net of current portion	<u>1,907,234</u>	<u>1,983,363</u>
Total Liabilities	<u>4,874,813</u>	<u>4,886,614</u>
Net Assets		
Unrestricted	9,944,170	10,394,104
Temporarily restricted	8,878,068	3,958,705
Permanently restricted	2,576,437	2,564,888
Total net assets	<u>21,398,675</u>	<u>16,917,697</u>
Total Liabilities and Net Assets	<u>\$ 26,273,488</u>	<u>\$ 21,804,311</u>

The accompanying notes are an integral part of these financial statements.

**JEWISH COMMUNITY CENTER
OF GREATER ROCHESTER, INC.**
Statement of Activities
For the Year Ended June 30, 2014
(With Comparative Totals for 2013)

	<u>2014</u>				<u>2013</u> <u>Total</u>
	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>	
Support and Revenues					
Program services	\$ 5,118,669	\$ -	\$ -	\$ 5,118,669	\$ 4,429,078
Membership dues	2,750,218	-	-	2,750,218	2,697,657
Gifts, grants, and donations	504,934	4,735,593	11,549	5,252,076	2,050,612
Other revenue	585,487	-	-	585,487	608,744
Unrealized gains on investments	449,399	368,125	-	817,524	581,577
Special events	161,550	-	-	161,550	188,619
Interest and dividend income	130,840	88,573	-	219,413	178,126
Jewish Community Federation	156,508	-	-	156,508	156,508
Realized gains on investments	132,020	108,144	-	240,164	114,292
United Way	-	-	-	-	12,062
Loss on promises to give	(35,150)	-	-	(35,150)	(26,622)
Total support and revenues	<u>9,954,475</u>	<u>5,300,435</u>	<u>11,549</u>	<u>15,266,459</u>	<u>10,990,653</u>
Expenses					
Program services	9,427,165	-	-	9,427,165	8,725,479
Management and general	1,070,762	-	-	1,070,762	1,094,907
Fundraising	287,554	-	-	287,554	334,191
Total expenses	<u>10,785,481</u>	<u>-</u>	<u>-</u>	<u>10,785,481</u>	<u>10,154,577</u>
Net Assets Released from Restrictions	<u>381,072</u>	<u>(381,072)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Change in Net Assets	(449,934)	4,919,363	11,549	4,480,978	836,076
Net Assets - Beginning	<u>10,394,104</u>	<u>3,958,705</u>	<u>2,564,888</u>	<u>16,917,697</u>	<u>16,081,621</u>
Net Assets - Ending	<u>\$ 9,944,170</u>	<u>\$ 8,878,068</u>	<u>\$ 2,576,437</u>	<u>\$ 21,398,675</u>	<u>\$ 16,917,697</u>

The accompanying notes are an integral part of these financial statements.

**JEWISH COMMUNITY CENTER
OF GREATER ROCHESTER, INC.**
Statement of Activities
For the Year Ended June 30, 2013

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Support and Revenues				
Program services	\$ 4,429,078	\$ -	\$ -	\$ 4,429,078
Membership dues	2,697,657	-	-	2,697,657
Gifts, grants, and donations	1,677,712	230,724	142,176	2,050,612
Other revenue	608,744	-	-	608,744
Unrealized gain on investments	326,477	255,100	-	581,577
Special events	188,619	-	-	188,619
Interest and dividend income	108,943	69,183	-	178,126
Jewish Community Federation	156,508	-	-	156,508
Realized gains on investments	64,159	50,133	-	114,292
United Way	12,062	-	-	12,062
Loss on promises to give	(23,215)	(3,407)	-	(26,622)
Total support and revenues	<u>10,246,744</u>	<u>601,733</u>	<u>142,176</u>	<u>10,990,653</u>
Expenses				
Program services	8,725,479	-	-	8,725,479
Management and general	1,094,907	-	-	1,094,907
Fundraising	334,191	-	-	334,191
Total expenses	<u>10,154,577</u>	<u>-</u>	<u>-</u>	<u>10,154,577</u>
Net Assets Released from Restrictions	<u>125,496</u>	<u>(125,496)</u>	<u>-</u>	<u>-</u>
Change in Net Assets	217,663	476,237	142,176	836,076
Net Assets - Beginning	<u>10,176,441</u>	<u>3,482,468</u>	<u>2,422,712</u>	<u>16,081,621</u>
Net Assets - Ending	<u>\$ 10,394,104</u>	<u>\$ 3,958,705</u>	<u>\$ 2,564,888</u>	<u>\$ 16,917,697</u>

The accompanying notes are an integral part of these financial statements.

**JEWISH COMMUNITY CENTER
OF GREATER ROCHESTER, INC.
Statement of Functional Expenses
For the Year Ended June 30, 2014
(With Comparative Totals for 2013)**

	<u>Program Services</u>											
	<u>Health and Physical Fitness</u>	<u>Arts and Theater</u>	<u>Early Childhood</u>	<u>Children and Youth</u>	<u>Seniors</u>	<u>Adults</u>	<u>Special Needs</u>	<u>Total Program Services</u>	<u>Management and General</u>	<u>Fundraising</u>	<u>2014 Total</u>	<u>2013 Total</u>
Salaries	\$ 1,534,510	\$ 225,372	\$ 1,711,192	\$ 1,328,524	\$ 39,728	\$ 80,670	\$ 55,155	\$ 4,975,151	\$ 364,621	\$ 123,673	\$ 5,463,445	\$ 5,074,063
Occupancy costs	357,638	46,794	171,991	324,873	6,300	8,039	5,495	921,130	176,982	33,179	1,131,291	1,050,580
Supplies, food, and resale items	138,925	146,976	75,357	660,676	9,421	12,357	8,300	1,052,012	28,944	60,521	1,141,477	1,007,409
Professional fees	92,491	74,957	64,119	138,116	5,652	13,396	2,705	391,436	62,563	10,875	464,874	629,729
Payroll taxes and related expenses	112,289	15,903	123,102	91,213	2,990	5,679	4,275	355,451	26,026	8,871	390,348	362,724
Insurance	44,923	5,990	60,912	118,184	1,056	2,144	1,466	234,675	47,201	5,895	287,771	275,226
Vehicle expenses - travel	3,809	14,694	2,936	246,126	1,018	1,363	95	270,041	3,047	2,177	275,265	183,662
Bank/credit card fees	40,685	6,020	45,414	35,461	1,053	2,186	1,462	132,281	47,088	3,324	182,693	164,368
Employee health and retirement	40,780	11,642	70,351	43,711	2,187	3,068	4,026	175,765	26,605	1,853	204,223	160,109
Printing, publications, and advertising	19,704	33,538	24,691	25,373	1,276	2,629	685	107,896	21,542	12,114	141,552	155,457
Interest expense	16,423	2,412	18,314	14,219	425	864	590	53,247	19,008	4,052	76,307	66,208
Telephone	6,934	980	7,441	21,303	173	351	240	37,422	7,723	538	45,683	43,203
Other	650	96	725	1,043	17	34	24	2,589	752	53	3,394	38,937
Postage	4,284	13,279	4,778	4,756	854	1,284	202	29,437	4,959	1,652	36,048	38,058
Small equipment	4,480	1,510	5,351	1,881	800	404	46	14,472	1,466	733	16,671	25,496
Professional dues	6,050	483	1,714	4,555	21	68	29	12,920	933	385	14,238	9,662
Conferences	2,634	617	6,058	7,974	35	306	48	17,672	1,561	1,661	20,894	8,614
Total expenses before depreciation	2,427,209	601,263	2,394,446	3,067,988	73,006	134,842	84,843	8,783,597	841,021	271,556	9,896,174	9,293,505
Depreciation of building, Improvements, and equipment	198,499	29,153	221,354	171,853	5,139	10,435	7,135	643,568	229,741	15,998	889,307	861,072
Total Expenses	\$ 2,625,708	\$ 630,416	\$ 2,615,800	\$ 3,239,841	\$ 78,145	\$ 145,277	\$ 91,978	\$ 9,427,165	\$ 1,070,762	\$ 287,554	\$ 10,785,481	\$ 10,154,577

The accompanying notes are an integral part of these financial statements.

**JEWISH COMMUNITY CENTER
OF GREATER ROCHESTER, INC.
Statements of Cash Flows
For the Years Ended June 30, 2014 and 2013**

	<u>2014</u>	<u>2013</u>
Cash Flows from Operating Activities		
Change in net assets	\$ 4,480,978	\$ 836,076
Adjustments		
Non-operating cash contributions	(11,549)	(142,176)
Loss on promises to give	35,150	26,622
Depreciation	889,307	861,072
Realized gains on investments	(240,164)	(114,292)
Unrealized gains on investments	(817,524)	(581,577)
Discount on unconditional promises to give	(98,545)	(4,406)
Accrued interest income	1,090	305
Changes in assets and liabilities		
Unconditional promises to give	(3,741,453)	(139,690)
Accounts receivable	(25,288)	(31,138)
Other current assets	19,161	(374,586)
Accounts payable	(50,670)	(43,033)
Accrued payroll, taxes, and withholdings	79,827	30,287
Deferred revenues	29,757	460,004
Other current liabilities	5,414	(5,255)
Net cash flows from operating activities	<u>555,491</u>	<u>778,213</u>
Cash Flows from Investing Activities		
Net long-term investment activity	254,306	(985,966)
Purchases of property and equipment	(529,390)	(528,926)
Net cash flows from investing activities	<u>(275,084)</u>	<u>(1,514,892)</u>
Cash Flows from Financing Activities		
Repayments of debt	(76,129)	(76,129)
Proceeds from permanently restricted contributions	11,549	142,176
Net cash flows from financing activities	<u>(64,580)</u>	<u>66,047</u>
Net Change in Cash and Cash Equivalents	215,827	(670,632)
Cash and Cash Equivalents - Beginning	<u>30,262</u>	<u>700,894</u>
Cash and Cash Equivalents - Ending	<u>\$ 246,089</u>	<u>\$ 30,262</u>

The accompanying notes are an integral part of these financial statements.

JEWISH COMMUNITY CENTER OF GREATER ROCHESTER, INC.
Notes to Financial Statements

Note 1. Summary of Significant Accounting Policies and Nature of the Organization

Nature of the Organization - The Jewish Community Center of Greater Rochester, Inc. (the Organization) is a not-for-profit, voluntary health agency whose mission is to strengthen Jewish identity and continuity by providing opportunities to participate in quality experiences that enrich personal, cultural, social and physical growth, and by promoting the well-being of the entire Jewish community and the community as a whole.

The Board of Directors and management employees of the Organization acknowledge that, to the best of their knowledge, all assets received have been used for the purpose for which they were contributed, or have been accumulated to allow management to conduct the operations of the Organization as effectively and efficiently as possible.

Method of Accounting - The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Basis of Presentation - ASC 958-205 requires the Organization to report information regarding its net assets and changes therein in the following categories:

Unrestricted - Represent resources over which the Board of Directors has discretionary control and are used to carry out the general activities and operations of the Organization.

Temporarily Restricted - Temporarily restricted net assets are those whose use has been restricted by donors to a specific time period or purpose including investment earnings on permanently restricted net assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of activities as net assets released from restrictions. Restricted contributions whose restrictions are met in the same reporting period are recorded as unrestricted contributions.

Permanently Restricted - Permanently restricted net assets have been restricted by donors to be maintained by the Organization in perpetuity.

Cash and Cash Equivalents - Cash and cash equivalents include time deposits, certificates of deposit, and all highly liquid debt instruments with original maturities of three months or less. Cash and cash equivalents exclude amounts held within investment portfolios. The Organization maintains cash and cash equivalents at financial institutions which periodically may exceed federally insured limits.

Pledges and Bequests Receivable - Pledges are recorded as receivables in the year the pledge commitment is made. Bequests are recognized when the Organization receives notification of the bequest and when a probate court declares the will valid. The Organization records unrestricted pledges and bequests receivable in future periods as temporarily restricted support. Management estimates an allowance for doubtful promises to give based on a regular review of overdue pledges. Pledges are recorded at their estimated net present value using a discount rate of 1% for the years ended June 30, 2014 and 2013. Amounts are reported as unconditional promises to give on the statement of financial position.

JEWISH COMMUNITY CENTER OF GREATER ROCHESTER, INC.
Notes to Financial Statements

Accounts Receivable and Allowance for Doubtful Accounts - Accounts receivable are stated at unpaid balances and are net of allowance for doubtful accounts. The Organization estimates the allowance based on their analysis of specific balances, taking into consideration the age of past due accounts and anticipated collections resulting from legal action. Receivables are considered impaired if payment is not received in accordance with terms. It is the Organization's policy to charge off uncollectible receivables when management determines the receivable will not be collected.

Investment Valuation and Income Recognition - Investments are stated at fair market value based on quoted market prices in an active market. Purchases and sales of securities are recorded on a trade date basis. Interest income is recorded on the accrual basis.

Investments that represent 10 percent or more of the Organization's total investments are as follows:

	<u>2014</u>	<u>2013</u>
SPDR S&P 500 EFT TR (SPY)	<u>\$ 2,700,936</u>	<u>\$ 2,213,796</u>

Property and Equipment - Property and equipment are recorded at cost, if purchased, or at fair market value, if donated, less accumulated depreciation. Depreciation is computed using the straight-line method over the estimated useful lives of the respective assets. It is the Organization's policy to capitalize all assets with an estimated useful life of more than one year. Maintenance and repairs are charged to expense. The cost of property and equipment retired or otherwise disposed of and related accumulated depreciation is removed from the accounts.

Estimated useful lives of property and equipment are as follows:

Building and improvements	10 - 48 Years
Furnishings and equipment	3 - 12 Years
Land improvements	15 Years

Deferred Revenues - Membership dues and certain program fees are recorded as revenues when earned. Accordingly, amounts billed and paid prior to being earned are recorded as deferred revenues and recognized when services are rendered.

Contributions - Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received, which is then treated as cost. Gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets and unrestricted if they are received without donor stipulations. In the absence of donor specification that income and gains on donated funds are restricted, such income and gains are reported as income of unrestricted net assets.

Volunteers have donated significant amounts of time in support of the Organization's activities. However, the value of these services is not reflected in the accompanying statements, as these services do not meet the criteria for recognition in accordance with generally accepted accounting principles.

Allocated Expenses - Expenses by function have been allocated among program and supporting services classifications on the basis of time records and on estimates made by the Organization's management.

Income Taxes - The Organization is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. However, income from certain activities not directly related to the Organization's tax-exempt purpose in subject to taxation as unrelated business income.

JEWISH COMMUNITY CENTER OF GREATER ROCHESTER, INC.
Notes to Financial Statements

In accordance with ASC 740-10-50, the Organization recognizes the tax benefits from uncertain tax positions only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities. Management believes that the Organization is currently operating in compliance with the applicable requirements of the Internal Revenue Code. Therefore, no liability for unrecognized tax benefits has been included on the Organization's financial statements. The exempt Organization's informational returns are subject to audit by various taxing authorities and its open audit periods are 2011 through 2013.

Subsequent Events - Management has evaluated subsequent events through the date of the report which is the date the financial statements were available to be issued.

Note 2. Unconditional Promises to Give

Unconditional promises to give consisted of the following at June 30:

	<u>2014</u>	<u>2013</u>
Gross amounts receivable in future years	\$ 4,709,112	\$ 824,359
Discount for present value of future payments	(105,528)	(6,983)
Allowance for doubtful promises to give	(70,000)	(35,000)
Net unconditional promises to give	<u>\$ 4,533,584</u>	<u>\$ 728,736</u>

Payments expected to be received on unconditional promises to give are as follows:

2015	\$ 824,359
2016	329,919
2017	409,290
2018	2,970,016
Total	<u>\$ 4,533,584</u>

Note 3. Fair Value Measurements

ASC 820 establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

Level 1: Quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the liability to access as of the measurement date.

Level 2: Significant other observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.

Level 3: Significant unobservable inputs that reflect a reporting entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability.

JEWISH COMMUNITY CENTER OF GREATER ROCHESTER, INC.
Notes to Financial Statements

The following is a description of the valuation methodologies used for assets measured at fair value.

Cash and cash equivalents, mutual funds, and government securities - Valued at the net asset value of shares held at year end (level 1).

Israel bonds - Valued at the purchase price paid for the investment purchased from a third party (level 2).

Asset-backed securities - Valued by the underlying investments held within the security (level 2).

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Assets measured at fair value are summarized below:

Assets at Fair Value as of June 30, 2014

	<u>Level 1</u>	<u>Level 2</u>	<u>Total</u>
Cash and cash equivalents	\$ 1,776,141	\$ -	\$ 1,776,141
Israel bonds	-	285,889	285,889
Mutual funds			
Balanced funds	5,348,908	-	5,348,908
Fixed income funds	562,852	-	562,852
Value funds	506,880	-	506,880
Total mutual funds	6,418,640	-	6,418,640
Government securities	327,100	-	327,100
Asset-backed securities	-	755,813	755,813
Total investments at fair value	<u>\$ 8,521,881</u>	<u>\$ 1,041,702</u>	<u>\$ 9,563,583</u>

Assets at Fair Value as of June 30, 2013

	<u>Level 1</u>	<u>Level 2</u>	<u>Total</u>
Cash and cash equivalents	\$ 2,167,438	\$ -	\$ 2,167,438
Israel bonds	-	285,854	285,854
Mutual funds			
Balanced funds	4,420,809	-	4,420,809
Fixed income funds	398,891	-	398,891
Value funds	475,702	-	475,702
Total mutual funds	5,295,402	-	5,295,402
Government securities	448,679	-	448,679
Asset-backed securities	-	563,918	563,918
Total investments at fair value	<u>\$ 7,911,519</u>	<u>\$ 849,772</u>	<u>\$ 8,761,291</u>

JEWISH COMMUNITY CENTER OF GREATER ROCHESTER, INC.
Notes to Financial Statements

Note 4. Endowment Funds

Interpretation of Relevant Law - The Board of the Organization has interpreted the New York Prudent Management of Institutional Funds Act (NYPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. Absent explicit donor stipulations to the contrary, the remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by NYPMIFA. In accordance with NYPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the various funds, (2) the purposes of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the Organization, (7) the Organization's investment policies, and (8) alternatives to expenditure of the endowment fund.

Investment Return Objectives, Risk Parameters and Strategies - The Organization has adopted investment and spending policies, approved by the Investment Committee of the Board of Directors, for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment funds while also maintaining the purchasing power of those endowment assets over the long-term. Accordingly, the investment process seeks to achieve an after-cost total real rate of return, including investment income as well as capital appreciation, which exceeds the annual distribution with acceptable levels of risk. Endowment assets are invested in a well diversified asset mix, which includes equity and debt securities, that is intended to result in a consistent inflation-protected rate of return that has sufficient liquidity to make an annual distribution of 5%, while growing the funds, if possible.

In addition, the Board has the option to approve an additional 2% to provide for capital improvements. Therefore, the Organization expects its endowment assets, over time, to produce an average rate of return of at least 7% annually. Actual returns in any given year may vary from this amount. Investment risk is measured in terms of the total endowment fund; investment assets and allocation between asset classes and strategies are managed to not expose the fund to unacceptable levels of risk.

Spending Policy - The Organization has a spending policy of appropriating for distribution each year 5% of its donor-designated endowment fund's value as of the previous fiscal year-end. In establishing this policy, the Organization considered the long-term expected return on its investment assets, the nature and duration of the individual endowment funds, many of which must be maintained in perpetuity because of donor-restrictions, and the possible effects on inflation.

JEWISH COMMUNITY CENTER OF GREATER ROCHESTER, INC.
Notes to Financial Statements

Changes in endowment net assets for the year ended June 30, 2013, are as follows:

	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Endowment net assets - beginning	\$ 1,180,525	\$ 2,422,712	\$ 3,603,237
Contributions	-	142,176	142,176
Investment income	69,183	-	69,183
Net appreciation	305,233	-	305,233
Amounts appropriated for expenditure	<u>(100,357)</u>	<u>-</u>	<u>(100,357)</u>
Endowment net assets - ending	<u>\$ 1,454,584</u>	<u>\$ 2,564,888</u>	<u>\$ 4,019,472</u>

Changes in endowment net assets for the year ended June 30, 2014, are as follows:

	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Endowment net assets - beginning	\$ 1,454,584	\$ 2,564,888	\$ 4,019,472
Contributions	-	11,549	11,549
Investment income	88,573	-	88,573
Net appreciation	476,269	-	476,269
Amounts appropriated for expenditure	<u>(282,177)</u>	<u>-</u>	<u>(282,177)</u>
Endowment net assets - ending	<u>\$ 1,737,249</u>	<u>\$ 2,576,437</u>	<u>\$ 4,313,686</u>

Note 5. Property and Equipment

Property and equipment consisted of the following at June 30:

	<u>2014</u>	<u>2013</u>
Building and improvements	\$ 21,738,568	\$ 21,356,270
Furnishings and equipment	4,971,140	4,883,523
Land improvements	456,633	456,633
Sub-total	<u>27,166,341</u>	<u>26,696,426</u>
Less, accumulated depreciation	<u>(17,111,773)</u>	<u>(16,222,466)</u>
Sub-total	10,054,568	10,473,960
Add, land	788,473	788,473
Add, construction in progress	117,600	58,125
Property and equipment - net	<u>\$ 10,960,641</u>	<u>\$ 11,320,558</u>

JEWISH COMMUNITY CENTER OF GREATER ROCHESTER, INC.
Notes to Financial Statements

Note 6. Debt

Debt consisted of the following at June 30:

	<u>2014</u>	<u>2013</u>
Construction line of credit	\$ 1,888,200	\$ 1,888,200
Non-interest bearing promissory note due January 2016, payable in semi-annual principal payments of \$38,065.	95,162	171,292
Total	1,983,362	2,059,492
Less, current portion	(76,129)	(76,129)
Long-term portion	\$ 1,907,233	\$ 1,983,363

Annual maturities of debt with established repayment terms for the two years succeeding June 30, 2014, are as follows:

2015	\$ 76,129
2016	19,033
Total	\$ 95,162

The Organization maintains a secured construction line of credit with a maximum borrowing capacity of \$1,946,000. Monthly installments of interest only are required at the bank's prime rate (3.1% for the years ended June 30, 2014 and 2013). The line of credit is secured by certain investments of the Organization. As described above, the outstanding balance for June 30, 2014 and 2013 was \$1,888,200.

The Organization maintains an additional secured line of credit with a maximum borrowing capacity of \$800,000. Monthly installments of interest only are required at the bank's prime rate. The line of credit is secured by the accounts receivable and equipment of the Organization. There was no outstanding balance owed on the operating line of credit as of June 30, 2014 and 2013.

Note 7. Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are available for the following purposes at June 30:

	<u>2014</u>	<u>2013</u>
Nature of Restriction		
Temporarily restricted for endowment	\$ 1,737,249	\$ 1,454,584
Time restriction - capital	7,085,819	2,449,121
Time restriction - program	55,000	55,000
Temporarily restricted net assets	\$ 8,878,068	\$ 3,958,705

Permanently restricted net assets are to be held in perpetuity, the income from which is expendable to support the Organization. The principal balances were \$2,576,437 and \$2,564,888 as of June 30, 2014 and 2013, respectively.

JEWISH COMMUNITY CENTER OF GREATER ROCHESTER, INC.
Notes to Financial Statements

Note 8. Transfers Between Net Asset Classes

The following funds have been loaned from permanently restricted funds:

	<u>2014</u>	<u>2013</u>
The Organization borrowed \$627,838 from the endowment fund. This loan will be paid off with the proceeds of pledge receivables from the 2008 capital campaign as they are collected. There are no established repayment terms.	\$ 43,851	\$ 43,851
The Organization borrowed \$200,000 from the endowment fund. There are no established repayment terms.	200,000	200,000
The Organization borrowed \$460,000 from the endowment fund. The loan is payable in 120 monthly installments of \$4,879 including interest at 5.00% annually. Final payment is due in November 2014.	<u>24,094</u>	<u>79,914</u>
Total loans between permanently restricted and unrestricted net assets	267,945	323,765
Less, current portion	<u>(24,094)</u>	<u>(60,599)</u>
Long-term portion	<u>\$ 243,851</u>	<u>\$ 263,166</u>

Annual maturities of debt with established repayment terms for the year succeeding June 30, 2014, are as follows:

2015	<u>\$ 24,094</u>
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Note 9. Defined Contribution Plan

The Organization offers all employees meeting minimum age and service requirements a defined contribution plan. The terms of the plan are in accordance with the 403(b) provisions of the Internal Revenue Code (Code). Under the plan, all employees may make contributions as permitted by the Code.

Note 10. Commitments

The Organization maintains several operating leases for the rental of office and fitness equipment expiring through 2017. Lease payments amounted to \$139,177 and \$124,572 for the years ended June 30, 2014 and 2013, respectively.

The following is a schedule of future minimum rental expense under the leases as of June 30, 2014:

2015	\$ 164,712
2016	153,715
2017	<u>60,775</u>
Total	<u>\$ 379,202</u>

JEWISH COMMUNITY CENTER OF GREATER ROCHESTER, INC.
Notes to Financial Statements

Note 11. Supplemental Cash Flow Information

	<u>2014</u>	<u>2013</u>
Cash paid during the year for:		
Interest	<u>\$ 76,307</u>	<u>\$ 66,208</u>